



Systems for Action

Systems and Services Research to Address Systemic Racism

BACKGROUND

The Robert Wood Johnson Foundation (RWJF) works to build a Culture of Health that empowers everyone to lead healthier lives now and for generations to come.¹ A Culture of Health ensures that everyone has a fair and just opportunity to be healthy by removing obstacles such as poverty and discrimination, and by ensuring access to economic opportunity, affordable housing, safe environments, and effective health care. The historical and contemporary manifestations of systemic racism and injustice play powerful roles in sustaining obstacles to health, transmitting them across generations, and making them resistant to remedies.² Racism and injustice have become embedded in many structures of American society, including the **delivery and financing systems** that support health and social services.³ These systems often distribute services and supports in highly inequitable ways. Large imbalances in power, information, and resources exist across medical, social, and public health systems, inhibiting meaningful cross-sector collaboration and collective action.

Systems for Action (S4A), a national program of RWJF, funds rigorous research to identify effective strategies for aligning medical, social, and public health systems in ways that promote health equity in American communities. Achieving health equity requires dismantling, disrupting, or remedying forms of systemic racism and injustice that operate within medical, social, and public health systems.³ Achieving health equity also requires a focus on social determinants of health—such as housing instability, food insecurity, social isolation, financial strain, and interpersonal violence—which are dominant causes of preventable disease and injury, and are often perpetuated by systemic racism.⁴ Attempts to improve health by expanding access to medical care and public health programs are unlikely to achieve success without also addressing underlying social determinants.⁵ Unfortunately, organizations that work to remedy social determinants—including those in sectors such as housing, education, transportation, employment, financial assistance, food and nutrition, and legal assistance—are often disconnected from medical care providers and public health agencies that work to improve health.

Recognizing the importance of social determinants of health, many medical care providers have developed programs to screen their patients for unmet social needs and to refer patients to available social services and supports in the community.⁶ Recent federal requirements require

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hospitals to track and report the results of their social needs screening activities. Unfortunately, research indicates that screening and referral programs often are insufficient to address social determinants of health due to structural barriers, such as limited social services funding and capacity in the community, restrictive eligibility criteria for services, and complex administrative processes for gaining access to services.⁷⁻¹⁰ These structural barriers often result from forms of systemic racism, such as the residential segregation that results when housing assistance vouchers are not accepted by landlords located in high-opportunity neighborhoods with access to good schools, parks and employment opportunities. Effective solutions to these forms of systemic racism require the aligned efforts of medical systems working in partnership with public health and social services systems.

THE PROGRAM

Systems for Action (S4A) is a signature research program of the Robert Wood Johnson Foundation (RWJF) that helps to build the evidence base for a Culture of Health by rigorously testing new ways of connecting the nation's fragmented medical, social, and public health systems. Launched in 2015, **the S4A program supports studies that test innovative approaches for aligning delivery and financing systems across sectors in ways that address the health and social needs of people experiencing health inequities.** S4A studies a *variety of novel approaches* for aligning systems, using rigorous scientific methods to determine their impact on health and health equity. But many promising ideas for systems alignment have yet to be rigorously studied,^{7,8} particularly ideas that have potential for dismantling and disrupting forms of systemic racism embedded within these systems. For definitions and examples of systemic racism and potential solutions, please see this recent [review article](#).³

This 2024 call for proposals (CFP) will provide funding for a new cohort of research studies to produce new, actionable evidence about how to help medical, social, and public health systems work together to address forms of systemic racism. Each study funded under this CFP must (1) identify a specific form of systemic racism that limits health and wellbeing for affected populations; and (2) investigate a novel **systems alignment strategy** for solving the problem that engages relevant representatives from medical care, public health, and social services systems.¹² The systems alignment strategy to be studied must engage all three types of systems that comprise the health and social ecosystem in American communities—medical care, public health, and social services. Please see the S4A program's [Frequently Asked Questions page](#) for more information about how these three types of systems are defined.

Special Topics of Interest

Studies that address one or more of the following topics are of special interest in this CFP:

- 1. Understanding Systemic Racism Embedded in Medical, Social, and Public Health Systems:** Studies within this priority area should improve our understanding about specific forms of systemic racism that operate within or affect medical, social, and public health

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systems, and fill important gaps in scientific knowledge about these forms of racism and how to disrupt them. These studies must focus on specific forms of systemic racism where the body of existing scientific evidence is insufficient to motivate and inform strategies for disrupting them. These studies must identify important gaps in scientific knowledge and evidence about forms of systemic racism, describe how these gaps will be addressed by the proposed new research, and indicate how the new research will inform the development of new system alignment strategies to address systemic racism. Studies within this priority area should be designed to address all of the following key components: (1) elucidate how forms of systemic racism operate and persist within and across medical, social, and public health systems; (2) quantify the impact of these forms of racism on the health and wellbeing of affected populations; and (3) explore potential pathways and opportunities for dismantling and/or disrupting these forms of racism and their adverse health effects.

2. **Addressing Resource Inequities Across Systems:** Studies within this priority area should evaluate novel strategies for equitably allocating and sharing resources across medical, social, and public health systems in order to support collaborative solutions to systemic racism. These studies may focus on solutions to forms of systemic racism that make it difficult for minority communities and minority-serving institutions to secure equitable amounts of funding, staffing, and other resources needed to meet community needs. These studies may test novel financing mechanisms, payment models, staffing models, or other resource-sharing models that help medical, social, and public health systems work together to address forms of systemic racism. These studies may also test solutions to "wrong pocket problems" that arise when the costs and benefits of collaborative work are distributed unevenly among medical, social, and public health systems partners. For more information about wrong pocket problems, see this [article](#).
3. **Strengthening the Voice and Authority of Marginalized Communities in Systems Alignment Strategies:** Studies within this priority area should evaluate strategies for strengthening the voice and influence of marginalized and racialized communities in determining how medical, social, and public health systems operate and work together to address forms of systemic racism. Studies may test novel governance models such as governing board representation and authority, novel community deliberation and decision-making mechanisms such as participatory budgeting strategies, novel approaches to public reporting and disclosure requirements, and other innovative approaches to community oversight and accountability. These studies should include a focus on engaging people with lived experience related to systemic racism in developing solutions.

In addition to these priority topics, applicants may propose studies that address other important topics related to systems alignment strategies for addressing systemic racism, such as those related to workforce issues, data sharing, and communications strategies.

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Two Categories of Research Awards

This 2024 CFP offers two distinct categories of research awards, which are distinguished based on the completion of pilot testing and feasibility testing with the proposed systems alignment strategy. Applicants must read the following descriptions to determine which category of award they are eligible for, and apply only to that category:

- 1. Developmental Research:** This award will support exploratory research and pilot studies to accomplish one or more of the following: (1) improve our understanding of forms of systemic racism and potential pathways for dismantling or disrupting racism through systems alignment strategies; and (2) pilot-testing novel systems alignment strategies in order to examine their feasibility, acceptability, and potential impact on forms of systemic racism. This award category is appropriate for applicants who have an idea for a novel system alignment strategy but have not previously completed a pilot study to examine the feasibility of implementing the approach and the feasibility of related research strategies. Additionally, this award category is appropriate for applicants who propose an exploratory study of a form of systemic racism to order to address gaps in existing scientific knowledge that are needed to inform future system alignment solutions, as described in Special Topic of Interest #1 above. Exploratory studies and pilot studies supported by this award category should test the feasibility of key research strategies to be used, including issues related to participant recruitment and retention, data exchange and linkage, measurement strategies, and random assignment or other statistical control methods as applicable. This award will provide up to \$100,000 in total funding to be used over a 12-month period to pilot test the proposed system alignment approach. After completing a successful exploratory study or pilot study under this award category, applicants will be well positioned to pursue subsequent studies of the impact of their proposed system alignment strategy, either by applying to a future call for S4A Impact Studies or by applying to other research funding opportunities.
- 2. Impact Research:** This award will support studies to accomplish one or more of the following: (1) examine the impact of forms of systemic racism on relevant measures of health and wellbeing for affected populations, in order to identify potential pathways for disrupting these health impacts through systems alignment strategies; and (2) examine the impact of a novel system alignment strategy on relevant measures of health and wellbeing for affected populations, with a focus on understanding the strategy's successes and failures in addressing forms of systemic racism embedded within systems. This award will provide up to \$500,000 in total funding to be used over a 36-month period to study the impact of a proposed system alignment strategy and/or a proposed form of systemic racism on relevant measures of health and health equity. As described above under Special Topics of Interest #1, applicants that propose to study a form of systemic racism, rather than to study a novel system alignment strategy, must clearly describe how the study will address important gaps

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in the existing body of scientific knowledge, and how the study will inform the development of future system alignment strategies. This award category is open only to applicants who have completed a preliminary study or pilot study relevant to their proposed research and can provide documentation of results that confirm the feasibility of their proposed approach and its acceptability to key representatives within the relevant medical, social, and public health systems. **Applicants must provide documentation of preliminary study results or pilot test results as part of their application, which may include a publication, report, working paper, or research brief.** If the preliminary study was completed by an organization other than the applicant organization or a partnering organization, then the applicant must explain how their organization will ensure that it has the necessary knowledge, experience, community relationships, and trust to replicate and build upon the results of the preliminary study.

Medical, Social, and Public Health Systems

Applicants must propose to study a systems alignment approach that engages representatives from all three types of systems implicated in the S4A research agenda—medical care, public health, and social services. The S4A program uses broad and inclusive definitions for each of these types of systems.¹² For example, S4A conceptualizes the medical care system to include a broad range of institutions, professions, programs, and policies involved in the delivery and financing of personal health services across the continuum of physical and mental health care, including prevention, treatment, rehabilitation, long-term care and end-of-life care. Similarly, S4A conceptualizes the social services system to include a broad range of organizations and individuals that work to address fundamental human needs in the community and promote social wellbeing, including needs related to housing, education, employment, transportation, recreation, food, disability assistance, child and youth development, legal assistance, and criminal justice involvement. Please see the S4A program's [Frequently Asked Questions page](#) to review these definitions in detail. The S4A program is interested in studies of solutions that align **delivery systems** and/or **financing systems** that operate within the three broad domains of medical care, public health, and social services. Delivery systems include the organizations, people, information, and materials used to deliver services. Financing systems include the revenue sources, payment mechanisms, and flow of funds needed to deliver services.

Studies that focus narrowly on initiatives that operate primarily within the medical care system are not appropriate for this CFP. For example, studies of social needs programs operated by hospitals, physician practices or health plans, with limited engagement of social services and public health systems, are not appropriate for this CFP. Similarly, studies of system alignment strategies that involve medical and social service providers but fail to engage the public health

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system are not appropriate for this CFP. For examples of public health system roles in addressing health equity and systemic racism, see this recent [publication](#).

Research Designs and Scientific Methods

Applicants applying for the **Developmental Studies** award category may apply for support for up to 12 months in duration to conduct exploratory studies and pilot studies that use rigorous qualitative, quantitative, and/or mixed-method research approaches. Pilot studies should examine the extent to which key representatives within the medical, social, and public health systems are ready, willing and able to engage in the project and implement the proposed system alignment approach as envisioned. Pilot studies also should examine the feasibility of all facets of the proposed system alignment approach, including issues related to workforce training, staffing, financing, data-sharing, governance, and participant recruitment and retention. Preliminary studies and pilot studies should examine the feasibility of key elements of the research approach that will ultimately be used to evaluate the impact of the systems alignment approach, including data collection, measurement, random or nonrandom assignment, and access to relevant comparison groups. Pilot studies must be designed to provide a clear assessment of the feasibility of the proposed system alignment approach and its potential to dismantle forms of structural racism and inequity embedded within the relevant medical, social, and public health systems.

Applicants applying for the **Impact Studies** award category may apply for support for up to 36 months in duration to evaluate the health impact of forms of systemic racism and proposed system alignment strategies. A 36-month research timeframe places emphasis on studies implemented expeditiously using rigorous methods that support conclusions about the causal effects of the alignment approach (and/or the causal effects of forms of systemic racism) on relevant health and social outcomes. Scientific approaches may include quasi-experimental research designs; natural experiment designs; pragmatic randomized trials; system dynamics and simulation studies; mixed-method approaches; and analysis of linked health and social service data. Applicants are encouraged to propose novel uses of existing data sources—such as data from program administrative records; government surveys; social media feeds; commercial transaction databases; and environmental monitoring or imaging data. Studies that evaluate the impact of a novel system alignment approach must be designed to provide a clear assessment of the successes and failures of the alignment approach in addressing forms of structural racism and inequity embedded within medical, social, and public health systems. Studies that evaluate the impact of specific forms of systemic racism (as described in Special Topics of Interest #1 above) must be designed to provide a clear assessment of the pathways likely to be most and least effective in dismantling or disrupting these forms of racism.

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Community Engagement and Multidisciplinary Approaches

Although investigator-initiated studies are the norm in many areas of scientific research, the S4A program prioritizes community-initiated and community-engaged studies where community representatives play leading roles in designing systems alignment strategies and in carrying out the research to test these strategies. Research teams should include individuals with expertise in each of the systems that are engaged in the proposed system alignment strategy, including social services, public health, and medical care. Teams should include individuals with knowledge of communities that experience forms of systemic racism, individuals with practical experience with leading systems change, and individuals with expertise in approaches for dismantling structural racism. We encourage applicants to include individuals with lived experience related to systemic racism as key members of the research project team.

S4A is a “for action” research program, so studies must be designed with a clear focus on audiences who will use the scientific knowledge produced by the study to take action in aligning systems. Applicants must identify the audiences who will use their study’s findings, and include representatives from these groups on their research teams. Letters of support from these representatives should be submitted with the application. Strong community relationships must be maintained throughout the research process using approaches such as practice-based research networks; community-based participatory research collaboratives; participatory action research methods; principles of equitable evaluation, and/or other engagement mechanisms. Studies should use relevant approaches for translating research findings into actionable information for key audiences, such as frameworks and methods from the fields of implementation science and user-centered design.

Applicants must demonstrate a supportive environment for S4A research and may be based not only within universities and research institutions but also within other types of settings such as community organizations, government agencies, and professional associations that have the requisite skills, resources, and relationships to carry out the proposed work. We strongly encourage partnerships between research organizations and community-based organizations.

Key Activities

Each study funded under the S4A program will undertake the following activities:

- Design and implement a proposed study that improves our understanding of systemic racism and expands our knowledge about strategies that help medical, social, and public health systems work together to dismantle and disrupt this racism.
- Engage relevant systems and community representatives in the design, implementation, and translation of the research project.

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- Develop resources to help relevant audiences use the evidence produced by the study to achieve systems alignment and systems change within and beyond the study settings. Examples include implementation guides, tip-sheets, readiness assessments, and decision support tools that help audiences implement and replicate the system alignment approaches that are examined in the study.
- Work collaboratively with the S4A national program office and other S4A research investigators to identify and leverage potential synergies across research projects, to synthesize findings across studies, and to disseminate results broadly.
- Participate actively both in research dissemination and translation mechanisms organized by the national program office and RWJF, including research-in-progress webinars, blogs, podcasts, research meetings, and policy briefings.
- Identify and pursue opportunities for research expansion, replication, and follow-on studies from RWJF and other research funding agencies.

FUNDING DETAILS

Developmental Studies:

- **Type of award:** Awards funded under this opportunity will be structured as grants.
- **Number of awards:** Up to five awards will be funded.
- **Amount of award:** Each award will be up to \$100,000
- **Award duration:** Awards will be up to 12 months.
- **Payment of award:** Payment of the award generally will be based upon spending against approved budgets or milestones (not invoices).

Impact Studies:

- **Type of award:** Awards funded under this opportunity will be structured as grants.
- **Number of awards:** Up to four awards will be funded.
- **Amount of award:** Each award will be up to \$500,000.
- **Award duration:** Awards will be up to 36 months.
- **Payment of award:** Payment of the award generally will be based upon spending against approved budgets or milestones (not invoices).

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USE OF FUNDS

Award funds should cover actual costs of the project including personnel and other direct costs. If the grantee is a public charity, grant funds will also cover indirect costs to support the applicant organization's general operations. In keeping with RWJF policy, funds may *not* be used to support clinical trials of unapproved drugs or devices, to construct or renovate facilities, and for lobbying or political activities. Additional budget guidelines are provided in the online application materials.

ELIGIBILITY CRITERIA

Applicants must be either public entities or nonprofit organizations that are tax-exempt under Section 501(c)(3) of the Internal Revenue Code and are not private foundations or non-functionally integrated Type III supporting organizations. The Foundation may require additional documentation from applicant organizations. Applicant organizations must be based in the United States or its territories. Awards will be made to organizations, not to individuals. Multi-organizational consortia are encouraged to apply as long as a single eligible organization is designated as the primary applicant responsible for maintaining consortium agreements with other participating organizations. The primary applicant organization must demonstrate the ability to successfully manage funds awarded by foundation or government sources.

We welcome applications from people of all personal and professional backgrounds. We especially encourage applications that include:

- Individuals having backgrounds and life experiences that are underrepresented on research teams, including Black, Latino, Indigenous, and other persons of color, first-generation college graduates, and individuals from low-income households.
- Individuals and institutions who are new to RWJF and have not received funding previously.
- Individuals from disciplines outside of the health professions and medical sciences, including but not limited to education, social work, criminal justice, economics, engineering, sociology, transportation, and urban and regional planning.
- Individuals working in nonacademic settings including government agencies, professional associations, and community-based organizations.
- Interdisciplinary and cross-sectoral research teams that include individuals with both scientific expertise and operational experience.

Because S4A is a research program, all applicants should make sure that their team includes individuals with relevant expertise in scientific research design, data analysis methodologies,

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and scientific publication. Applicants from nonacademic settings that do not have internal research expertise are strongly encouraged to collaborate with a research partner.

Applicants are eligible to apply for the Impact Study award category only if they have completed a preliminary study or pilot study of their proposed system alignment approach and can provide documentation about results that confirm the feasibility of the approach and its acceptability to key partners. Acceptable documentation of preliminary studies and/or pilot test results must be submitted with the application, and may include a publication, report, working paper, or research brief. If the preliminary or pilot study was conducted by an organization other than the applicant organization or a partner organization, then the applicant must explain how their organization will ensure that it has the necessary knowledge, experience, community relationships, and trust to replicate and build upon the preliminary results.

OUR EQUITY, DIVERSITY, AND INCLUSION COMMITMENT

The Robert Wood Johnson Foundation is committed to building a Culture of Health that provides everyone in America a fair and just opportunity for health and well-being. Achieving this goal requires focus on equity, diversity, and inclusion.

To that end, we are committed to fostering diverse perspectives. We recognize that individuals' perspectives are shaped by a host of factors, such as their race, ethnicity, gender, physical and mental ability, age, socioeconomic status, gender identity and expression, sexual orientation, familial status, education, religion, legal status, military service, political affiliation, geography, and other personal and professional experiences.

We know that the presence of diverse perspectives alone is not sufficient. Therefore, we also are committed to creating inclusive environments where all individuals are encouraged to share their perspectives and experiences. We believe that only through valuing our differences and similarities, and remaining vigilant in advancing equity, will we be able to maintain an equitable workplace and actively pursue equity in all aspects of our work. We commit to being continuous learners and working alongside others to cultivate equity, diversity, and inclusion.

SELECTION CRITERIA

Focus on Systemic Racism: The application describes a form of systemic racism that has important implications for the health and wellbeing of populations residing within the U.S. and/or its territories. The application clearly describes the population groups affected by the systemic racism and the current state of scientific knowledge about the systemic racism, including important gaps in evidence and uncertainties.

Innovative Systems Alignment Approach: The application describes an innovative approach for helping representatives within social service systems, medical care systems, and public

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health systems work together to dismantle or disrupt forms of systemic racism. The systems alignment approach engages representatives from all three types of systems. A clear theory of change is described and/or visualized for how the alignment approach is expected to improve health and health equity for population groups that experience systemic racism. For applicants applying to the Impact Studies award category, preliminary results and/or pilot results must demonstrate the feasibility and acceptability of the proposed approach and its potential to dismantle or disrupt forms of systemic racism and inequity.

Rigorous Scientific Approach for Evaluating Feasibility or Impact: The application describes an approach for evaluating the feasibility or impact of the proposed systems alignment approach on relevant health, economic, and/or social outcomes using scientifically rigorous research designs, analytic approaches, sampling, measures and data sources. Applications for the Developmental Studies award category must use relevant approaches for evaluating feasibility and acceptability, while applications for the Impact Studies award category must use relevant approaches for evaluating impact on measures of health and health equity for populations that experience structural racism and inequities.

Multidisciplinary Expertise: The proposed research team includes individuals with theoretical, methodological, and operational expertise that is directly relevant to the proposed systems alignment approach and the proposed scientific approach. Funded studies should have research teams that include expertise in each of the types of systems that are engaged in the proposed solution, including social services, medical care and public health. Teams should include individuals with relevant community-based expertise, knowledge of communities that experience health inequities, practical experience with leading systems change, and expertise in approaches for dismantling structural racism and improving health equity.

Community Engagement: The application incorporates authentic community engagement methods into the study, including engagement of communities that experience structural racism and health inequities and the medical, social, and public health systems that serve these communities.

Potential to Move Evidence into Action: The application clearly describes the products to be produced by the proposed study and the approaches to be used to help relevant audiences use the evidence produced by the study to achieve systems alignment and systems change within and beyond the study settings. Examples include implementation guides, readiness assessments and decision support tools that help audiences implement the system alignment approaches examined in the study.

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EVALUATION AND MONITORING

An independent research group selected and funded by RWJF may conduct an evaluation of the program. As a condition of accepting RWJF funds, we require grantees to participate in the evaluation.

Grantees are expected to meet RWJF requirements for the submission of narrative and financial reports, as well as periodic information needed for overall project performance monitoring and management. We may ask project directors to participate in periodic meetings and give progress reports on their grants. At the close of each grant, the grantee is expected to provide a written report on the project and its findings suitable for wide dissemination.

OPEN ACCESS

In order to ensure RWJF-supported research is made accessible to a wide and diverse audience, grantees who publish findings in peer-reviewed publications must do so in open access journals and/or must include funds in their budgets to cover the cost of making the resulting publications open access (typically \$2,000–\$5,000 per manuscript).

HOW TO APPLY

There are two phases required in this competitive proposal process, with separate deadlines for each phase:

Phase 1: Letter of Intent (LOI):

Applicants must first submit a 3-page LOI describing the proposed research through the RWJF online Application and Review system.

Phase 2: Full Proposals:

Selected Phase 1 applicants whose LOI is rated highly on the described selection criteria will be invited to submit a full proposal, including a proposal narrative of up to 10 pages along with a detailed budget, dissemination plan, and other application materials.

LOIs and proposals for this solicitation must be submitted via the RWJF online system. Visit www.rwjf.org/cfp/S4A7 and use the “Apply Online” link. If you have not already done so, you will be required to register at my.rwjf.org before you begin the application process. Guidelines and information, including a list of frequently asked questions, are available in the online system through the links shown on the left side of all screens. A webinar for applicants will be held on January 9, 2024 and January 17, 2024 as described under **Key Dates and Deadlines** below.

LOI submissions will be accepted via the RWJF online system until 3 p.m. ET on February 7, 2024. Applicant LOIs are expected to include a brief discussion of each of the areas described above under **Selection Criteria**, including (1) a description of the form of systemic racism to be

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examined and its relevance to medical, social, and public health systems; (2) a description of the systems alignment approach to be developed and/or tested, including the medical care, public health, and social service systems to be aligned; (3) a description of the research design and scientific approach to be used in investigating the forms of structural racism and/or the proposed systems alignment approach; (4) a description of key personnel and partners on the research team and their relevant experience; (5) a description of community engagement methods to be used, including engagement of communities experiencing structural racism and inequity, and the medical, social, and public health systems that serve these communities; and (6) a description of the products to be produced by the proposed study and the approaches to be used to help audiences use the evidence produced by the study to achieve systems alignment and systems change within and beyond the study settings. **Applicants should carefully review the LOI template available in the RWJF online system for more information about the LOI format and content. This template and a list of Frequently Asked Questions are also available on the S4A website.**

Applications will be screened for responsiveness to this call for proposals, and all responsive applications will be reviewed by members of the S4A national advisory committee (NAC), the S4A national program office (NPO), and selected external reviewers with applicable subject matter expertise. The NAC will make recommendations to RWJF regarding applicants invited to submit full proposals. Applicants that are invited to submit full proposals will receive invitations and instructions by the end of March 2024. Full proposals will be accepted via the RWJF online system until 3 p.m. ET on May 22, 2024. Applicants will be notified of funding decisions on or around July 8, 2024, and projects will start on September 15, 2024.

Please direct inquiries to:

Glen Mays, PhD, and Carrington Lott, MPH

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PROGRAM DIRECTION

Direction and technical assistance for this program are provided by the University of Colorado, which serves as the NPO located at:

Systems for Action National Program Office

Department of Health Systems, Management and Policy

Colorado School of Public Health

University of Colorado–Anschutz Medical Campus

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KEY DATES AND DEADLINES

- **December 13 through February 7, 2024**
Weekly drop-in office hours will be held to answer questions about this CFP. Registration is required through this [link](#).
- **January 9, 2024 (3 p.m.–4 p.m. ET)**
Optional applicant webinar. Registration is required through this [link](#).
- **January 17, 2024 (3 p.m.–4 p.m. ET)**
Optional applicant webinar. Registration is required through this [link](#).
- **February 7, 2024 (3 p.m. ET)**
Deadline for receipt of letter of intent (required 3-page LOI)*.
- **March 25, 2024**
Selected applicants notified of invitation to submit full proposal.

May 22, 2024 (3 p.m. ET)

Deadline for receipt of full proposals for invited applicants* **Applicant Deadline Policy**

*All proposals for this solicitation must be submitted via the RWJF online system. Visit www.rwjf.org/cfp/S4A7 and use the “Apply Online” link. If you have not already done so, you will be required to register at my.rwjf.org before you begin the proposal process.

All applicants should log in to the system and familiarize themselves with online proposal requirements well before the final submission deadline. Please note that, in the 24-hour period leading up to the proposal deadline, staff may not be able to assist all applicants with any system-related issues. Therefore, we encourage you to submit your proposal well before the deadline so that any unforeseen difficulties or technical problems may be addressed in advance.

Late submissions will not be accepted for any reason. While late submissions will not be accepted, RWJF may choose, at its sole discretion, to extend the proposal deadline for all applicants. Such extensions generally will be granted only in the event of (1) a verified issue with the RWJF proposal system that prevented completion and submission of proposals; or (2) a disaster, emergency, or significant internet outage that affects one or more regions. For purposes of this policy, a region is generally considered to be one or more states. RWJF strives to give all applicants any support needed to successfully submit their proposal prior to the deadline. Submission is defined as all sections completed, marked finished, the proposal “submit” button used, and the proposal status shows “Submitted.” If the deadline is extended for

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any reason, the extension will be posted on the funding opportunity page at rwjf.org. In addition, an email will be sent to all individuals that have started a proposal in the RWJF online system.

REFERENCES

1. Robert Wood Johnson Foundation. *From Vision to Action: Measures to Mobilize a Culture of Health*. Princeton: RWJF; 2015. Available at http://www.rwjf.org/content/dam/files/rwjf-web-files/Research/2015/From_Vision_to_Action_RWJF2015.pdf
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2024 Call for Proposals

Letter of Intent Deadline: February 7, 2024

Full Proposal Deadline: May 22, 2024 (3 p.m. ET)

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