Integrative Action for Resilience
Progress Through Community-Research Partnerships

Informational Webinar
March 19, 2018
Speakers

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CULTURE OF HEALTH ACTION FRAMEWORK

ACTION AREA 1
MAKING HEALTH A SHARED VALUE

ACTION AREA 2
FOSTERING CROSS-SECTOR COLLABORATION TO IMPROVE WELL-BEING

ACTION AREA 3
CREATING HEALTHIER, MORE EQUITABLE COMMUNITIES

ACTION AREA 4
STRENGTHENING INTEGRATION OF HEALTH SERVICES AND SYSTEMS

OUTCOME
IMPROVED POPULATION HEALTH, WELL-BEING, AND EQUITY
Why Resilience?

RWJF is working to build a national Culture of Health.

Supporting and contributing to the fields of individual and community resilience is central to realizing the vision of a national Culture of Health.

Adverse events disproportionately affect vulnerable communities.

Principles of health equity are linked to ensuring that all communities are truly resilient.

Resilience is the capacity of a dynamic system, such as a community, to anticipate and adapt successfully to challenges.
In Summer 2016, RWJF and RAND Corporation convened a discussion with ~80 research and practice leaders about how to move the fields of resilience research and practice forward, with a focus on integrative and transdisciplinary action.

RWJF and RAND produced an Agenda based on the convening that highlighted key elements of a path forward for building resilience.

- Holistic, systems approaches
- Community leaders who use resilience-oriented thinking
- Planning for and addressing a range of community stresses together, in a multi-systemic approach

We want new research to identify practices that help us learn how communities can become more resilient, incorporating above elements.
A New, Collaborative Funding Opportunity

**Integrative Action for Resilience: Progress Through Community-Research Partnerships**

To catalyze movement along this path forward, RWJF has developed a unique funding opportunity

- **Convene** community leaders and researchers who are open to engaging in **new kinds of partnerships** that will foster the growth of more equitable and resilient communities.

- **Connect** community leaders and researchers who have not worked together before but may be interested and well-suited to pursue resilience research together.

  - Applicants should be open to **new ways of thinking, partnering, and engaging** to conduct rigorous research on resilience.
A New, Collaborative Funding Opportunity

Integrative Action for Resilience: Progress Through Community-Research Partnerships

Award details

- $1.4 million available, total
- 3 – 4 projects, likely to be awarded
- Projects up to 24 months in duration
Potential Grantees

Local community leaders
- Interest in designing and implementing rigorous resilience research
- Interest in solving community problems and building community resilience

Researchers
- Interest in new partnerships with community-based organizations
- Interest in applying analytic capabilities to community-identified challenges
- Interest in expanding types of research designs used in resilience
What are we looking for?

We are interested in projects that will:

- Transform or change the norms or values needed to tackle systemic inequities (e.g., historical racism, entrenched poverty) that impede resilience

- Move the field towards transdisciplinary action (meaning cross-sector work that shares a common framework and set of outcomes)

- Use research to evaluate the processes and impacts of those organizational and leadership changes on a community’s resilience.
What are we looking for?

We are not interested in projects that:

- Emphasize only theoretical or conceptual advancements without application
- Focus only on making individual level changes in resilience capacity
- Focus on defining resilience or identify pathways to resilience
The Integrative Action for Resilience funding opportunity will be implemented in two phases

1. Phase I is a call for qualifications (CFQ) to identify eligible community leaders and researchers
   • A selected group of highly-qualified community leaders and researchers will be invited to attend a mandatory applicants’ meeting.

2. Phase II is an invitation-only request for proposals (RFP)
   • Attendance at the applicants’ meeting is required to advance to Phase II.
1. Organizational change

- Research on existing innovative organizational interventions, policies, or procedures that link approaches to address acute (e.g., natural disaster, active shooter, disease outbreak) and chronic stress (e.g., violence, poverty, structural racism)

- Example research questions
  - How can organizations change internal processes or procedures to be more responsive to both the acute and chronic stresses in the community?
  - What are the most effective ways to develop organizational capacity needed to build community resilience?
2. Leadership development

- Assessment of efforts to develop leaders with resilience-oriented thinking (e.g., ability to think across sectors about acute and chronic stress)

- Example research questions

  - What key leadership competencies translate to better community resilience (e.g., community outreach and engagement, asset identification, community self-sufficiency)?

  - How can leaders best be trained to make decisions in uncertain circumstances that are a) informed by many disciplinary perspectives at once; and b) account for both chronic and acute stresses in the community?

  - What command and communications structures support leaders to make decisions that promote resilience in uncertain circumstances?
Phase I Selection Criteria

All Applicants

- Background & expertise
- Alignment with mission and goals of Integrative Action for Resilience initiative
- Experience managing and working in diverse teams
- Experience navigating leadership in uncertain times
- Alignment with broader RWJF goals and Culture of Health vision
## Phase I Selection Criteria

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<thead>
<tr>
<th>Community Leaders</th>
<th>Researchers</th>
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<tr>
<td>Leadership position within the community or system</td>
<td>Use of mixed research methods</td>
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<td>Familiarity with community historical knowledge</td>
<td>Demonstrated creativity in research</td>
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<td>Experience innovating or experimenting with resilience policies or projects</td>
<td>Applied research working with community data sources; prior community-based partnerships</td>
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<td>Understanding of the acute and/or chronic stress affecting community</td>
<td>Demonstrated understanding of acute and chronic stress interaction</td>
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<td>Formulation of a problem facing the community which is aligned with the goals of this program</td>
<td>Capacity to support translation/dissemination of research to inform decision making</td>
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Phase II Selection Criteria

Focuses on a clear question or decision that, if answered, will build the community’s resilience

Key question or decision aligns with research focus areas outlined in today’s webinar (and in RFP)

Innovation – provides a new or unique contribution to the understanding of resilience

Rigorous research design and methods

Access to populations and data

Dissemination plan (includes products for research community and broader community)

Alignment with broader RWJF goals and Culture of Health vision
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<th>Action</th>
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<tr>
<td>Response to CFQ (Phase I) due</td>
<td>April 11, 2018</td>
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<td>Invitation to applicants’ meeting</td>
<td>Week of May 14th</td>
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<td>Applicants’ meeting</td>
<td>June 7-8, 2018</td>
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<td>Response to RFP (Phase II) due</td>
<td>July 27, 2018</td>
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<td>Anticipated start date for award</td>
<td>November 15, 2018</td>
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Application Submission Tips
Top 8 Reasons Why You Could Miss the Deadline

1. **When experiencing difficulty with the online application system, which may result in missing the deadline,** applicants should contact their program administrator *immediately*. Report a problem via email to resilienceresearch@rwjf.org. The email should include the documents and/or content you were unable to upload.

2. **Complete your application online instead of offline.** As soon as possible, look for templates and detailed instructions in the online application site to guide you in submitting the appropriate information in the required format. Applications that are not fully completed online by the deadline, and in the specified format, will not be accepted.
3. **Submit your application well in advance of the deadline** so that any unforeseen difficulties, e.g., technical problems, may be addressed in plenty of time before the deadline.

4. **Don't abandon an application you can’t find and then create a duplicate application.** Instead, notify the program administrator to help you find your original application. You will not be permitted to offer multiple partially completed applications that, together, create a whole application.
5. As soon as you've completed a section in the online application system, be sure to use the “Save, section finished” button located at the bottom of the screen. You will still be able to return to that section to make edits prior to submission. Most screens in the online system allow you to save your work three different ways:

- “Save, continue editing”
- “Save, return home”
- “Save, section finished”

When you’ve completed all requirements on a screen, remember to “Save, section finished.” All required screens must be saved as section finished in order to activate the “Submit” button on the upper right side of the “Home” screen, just below the “Instruction” box.
6. **Remember to press the “Submit” button when you've completed your application.** When all required fields and uploads are completed in the online application system, the “Submit” button will become activated on the upper right side of the “Home” screen, just below the “Instruction” box. After successfully submitting, applicants will receive a submission-confirmation email. If you didn't get a "Submission Confirmation“ email when you thought you had submitted successfully, return to the application and look for the submission status on the “Home” screen. A successfully submitted application will display “Submitted” with a date and time. If you don’t see a submitted message, look to the left for sections that don't have a green checkmark in the “Status” column. Those are the sections that are either incomplete, or have not been properly saved as finished.
7. **Carefully note the deadline date, time and time zone.** Deadline time is always shown as Eastern Time (ET). Confusion is not an acceptable excuse for missing the deadline.

8. **Have a backup person lined up in advance to step in for you in the event of an emergency.** Unanticipated emergencies can happen. Be sure your backup has access to submit for you. If there is an "Invite Contributors" button on the left side of the “Home” screen of the application site, you may use it to add a backup.
Questions?