Eligibility Criteria *	* Indicates required
Respond to each eligibility requirement below.	
Applicants must be exceptional midcareer professionals from academic faculties, government (incladministration, U.S. Public Health Service Commissioned Corps, and state offices who are not conunder Section 4946 of the Internal Revenue Code)** and nonprofit health care organizations who an ealth policy process at the federal level are encouraged to apply.	nsidered government officials
* For these purposes, government officials are defined as any person who holds one of the follow	ing:
1. an elective public office in the executive or legislative branch of the Government of the United S	States,
2. an office in the executive or judicial branch of the Government of the United States, appointment President,	nt to which was made by the
3. a position in the executive, legislative, or judicial branch of the Government of the United States. C of rule VI of the Civil Service Rules, or (B) the compensation for which is equal to or greater that the Senior Executive Service under section 5382 of title 5, United States Code,	
4. a position under the House of Representatives or the Senate of the United States held by an in compensation at an annual rate of \$15,000 or more,	ndividual receiving gross
5. an elective or appointive public office in the executive, legislative, or judicial branch of the got of the United States, or political subdivision or other area of any of the foregoing, or of the District individual receiving gross compensation at an annual rate of \$20,000 or more, and a significant put the independent performance of policy-making functions.	ct of Columbia, held by an
6. a position as personal or executive assistant or secretary to any of the foregoing, or	
7. a member of the Internal Revenue Service Oversight Board.	
Prior to selection, any finalist who is a government employee will be required to furnish a letter fit confirming that the applicant is not a government official under this definition.	rom the applicant's supervisor
1. Are you a government official under Section 4946 of the Internal Revenue Code? *	
Yes, I am a government official.  No, I am not a government official.	
Applicants must have earned an advanced degree in one of the following disciplines: allied healt sciences; dentistry; economics or other social sciences; health services organization and administration public health; social and behavioral health or health law.	
2. Do you meet this requirement? *	
<ul><li>Yes, I meet this requirement.</li><li>No, I do not meet this requirement.</li></ul>	

а	Applicants must be U.S. Citizens or permanent residents. Do you meet this requirement? *
Э.	
	Yes, I meet this requirement.  No, I do not meet this requirement.
	O No, 1 do not most una requirement.
	Applicants whose official job description or responsibilities are primarily government relations or advocacy are not eligible to apply. Do you meet this requirement? *
	Yes, I meet this requirement.
	No, I do not meet this requirement.
	ndividual candidates for receipt of award funds cannot be related to any Officer*** or Trustee of the Robert Wood Johnson oundation, or be a descendent of the Foundation's founder.
	<ul> <li>Are you related by blood or marriage to any Officer or Trustee of the Robert Wood Johnson Foundation?</li> <li>Are you a descendant of General Robert Wood Johnson? *</li> </ul>
	***The Officers are the Chairman of the Board of Trustees; President and CEO; Chief of Staff; General Counsel; Secretary; Assistant Secretary; Treasurer; and Assistant Treasurer of the Foundation. Visit RWJF's Leadership and Policies web page for futher information.
5.	Does either of the above apply to you? *
	Yes
	○ No
6.	If you specified "Yes" in the question above, please indicate the name(s) of the person/people to whom you are related. Include their role (e.g. Chairman, Chief of Staff, founder).
	You may skip this question if you respond "No" to the questions above.

### Letters of Support \*

\* Indicates required

Start with this section first and invite your reference writers to submit their Letters of Support (LOS). Reference letters should be submitted electronically by 3:00 p.m. ET on November 5, but no later than 3:00 p.m. ET on November 12, 2014.

#### Applicants must read through all the instructions below!

- All three of your reference writers must submit their letters before this section is considered complete. Applicants will not be able to submit their application until all application sections are complete.
- To send an email invitation to your three required references, use the "invite" link below. This invitation will include login instructions. Once the reference writer logs into the system, they will have access to the selection criteria and instructions for submitting their letters electronically.
- Return to this section to see if LOS have been submitted. Applicants are responsible for actively tracking their LOS and contacting reference writers when the status of a LOS is not started or in progress. Once the reference writer submits the LOS, the status below will update to "submitted."

If a reference is no longer able to fulfill their obligation within the stated timeframe, you may "Uninvite" that reference and "Invite" another. If a reference did not receive their email message, you may "Reinvite" them.

More information can be found under Applicant Guide (see link on left navigation bar).

Invite up to 3 people, 3 are required.

lame Email Address	Date Invited Status
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#### Contact Information for References \*

\* Indicates required

Enter contact information for three references who can comment on your qualifications for the fellowship program. Reference writers must submit letters via the online application system.

Note: Go to the "Letters of Support" section to invite reference writers.

To save a partially completed page, scroll to the bottom of this page and select "Save, continue editing" or "Save, return home".

Use the "Copy feature" to c     the drop-down menu and se	opy completed organizational and address information to a new contact, chooselecting the "Copy" button.	se a role from
Reference #1 * Please complete the contact inform	ation for this reference. This is a required entry.	
E-mail*		
Confirm E-mail*		
Prefix		
First Name *		
Middle Name or Initial		
Last Name*		
Suffix		
Organization *		
Position *		
Department		
Phone Number	Ext.	
Reference #2 * Please complete the contact inform	ation for this reference. This is a required entry.	
E-mail*		
Confirm E-mail*		
Prefix		
First Name*		
Middle Name or Initial		
Last Name *		

Suffix	
Organization*	
Position*	
Department	
Phone Number	Ext.
Reference #3 * Please complete the contact inform	ation for this reference. This is a required entry.
E-mail*	
Confirm E-mail*	
Prefix	
First Name *	
Middle Name or Initial	
Last Name *	
Suffix	
Organization *	
Position*	
Department	
Phone Number	Ext.
Shoiliten	

### Applicant Contact Information \*

\* Indicates required

Provide applicant contact information as requested below.

<ul> <li>To save your partially compreturn home".</li> </ul>	pleted page, scroll to the bottom of this page and select "Save, continue editing" or "Save,
HPF Applicant * Provide applicant contact information	on as requested below.
E-mail*	
Confirm E-mail*	
Prefix	
First Name*	
Middle Name or Initial	
Last Name*	
Suffix	
Degree*	
Organization *	
Position*	
Department	706
Mailing Address*	
Mailing Address (line 2)	
City*	7.6
Country*	
State / Territory*	
Zip / Postal Code*	
Phone Number*	Phone Ext.
Cell Number	
Fax Number	
Website URL	
▼	

Applicant Questions *	* Indicates required		
1. Please select your discipline or profession from the lie Select all that apply.  Administration  Basic Sciences  Dentistry  Epidemiology  Health Economics  Health Policy  Law  Marriage and Family Therapy  Medicine - Anesthesiology  Medicine - Emergency Medicine  Medicine - Family Medicine  Medicine - General Internal Medicine  Medicine - Neurology  Medicine - Neurology  Medicine - Obstetrics and Gynecology  Medicine - Pathology  Medicine - Pediatrics	Medicine - Pediatrics: Subspecialty Medicine - Physical Medicine/Rehabilitation Medicine - Preventive Medicine Medicine - Psychiatry Medicine - Radiology Medicine - Surgery Medicine - Surgery: Subspecialty Nursing Osteopathy Occupational Therapy Pharmacy Philosophy Physiology Psychology Public Health Public Policy Social Work		
Other (Please specify below)	5		
<ul> <li>Please indicate which track you will choose for the administration of your fellowship funds. *         Select only one.         Track 1: Sponsoring InstitutionSponsorship through nonprofit health care organizations, government agencies, or academic centers         Track 2: IOM Program-Administered StipendFellowship funds administered by the Institute of Medicine     </li> </ul>			
3. Is the sponsoring institution your current institution? *			

	○ No
4.	What was the primary way in which you learned about the Health Policy Fellows program? *  Select one response.
	Health Policy Fellow alumnus/alumna
	From a colleague in a different organization
	At a national meeting
	Call for Applications (CFA)
	CFA emailed directly to you
	From the RWJF website
	From the Health Policy Fellows website
	From the Institute of Medicine website
	From a listserv
	From a colleague in the same organization
	Other (Please specify below.)
5.	If you learned of the program from an alumnus/alumna, please provide his or her name below.
6	Were there other wave in which you beard shout the Weith Delieu Fallaus are grown?
О.	Were there other ways in which you heard about the Health Policy Fellows program?
	List below.
7.	Which topic did you select for Essay B in the "Required Essays" section of the application? *
	Refer to "Required Essays" section of the application (using the links on the left navigation bar) for complete details.
	Option 1: A health related priority to the HHS Secretary in one minute.
	Option 2, Topic 1: A one-page memo for a senator on implementing health insurance exchanges.
	Option 2, Topic 2: A one-page memo for a senator on reforming SGR.
	Option 2, Topic 3: A one-page memo for a senator on the cost of prescription drugs under medicare.

Option 2, Topic 4: A one-page memo for a senator on meaningful use criteria.
Option 2, Topic 5: A one-page memo for a senator on comparative effectiveness research.



Fellowship Experience Goals	* Indicates required
Fellowship Experience Goals *	
Respond to the following questions in the text box below. Be as specific as possible. Complete ser required (50 words or less - approximately 300 characters).	ntences are not
How do you think the experience of being an RWJF Health Policy Fellow will impact your career trayou think your ability to affect change will be influenced by the fellowship? What problems or challe or national level do you see now that you could be more effective in addressing as a result of your experience?	enges at the local

### Sponsoring Institution Information \*

\* Indicates required

Please complete the Sponsoring Institution contact information requested below based on the "Track" you will be following. There are two options for administration of fellowship stipends.

For Track 1 applicants: Fill in the information for your Sponsoring Institution- (Sponsorship through nonprofit health care organizations, government agencies, or academic centers)

**For Track 2 applicants**: Fill in the information for the Institute of Medicine. (IOM Program-Administered Stipend-Fellowship funds administered by the Institute of Medicine)

**Track 2 Applicants** should complete this section using the IOM contact information provided below. Enter EIN# 53-0196932 for the IOM.

Sponsoring Organization:	National Academy of Sciences
School or Department:	Institute of Medicine
Address:	500 Fifth Street NW
City:	Washington
Country:	United States
State:	District of Columbia
Zip + 4 / Postal Code:	20001-2739
Main Phone:	202-334-3300
Main Fax:	202-334-3862

You may use the "Select organization information" link below to facilitate the entry of data required below. If the information already exists in the GuideStar Exchange or from prior activity with RWJF, the fields below will become prepopulated with the required data. If that occurs, please be sure to proofread the prepopulated information to ensure that it is accurate and current. Feel free to edit as needed. Use this link to learn more about this feature. If, instead, you prefer to manually enter all the required information below, you may do so.

Provide the following information about the applicant organization. **Include the formal legal name of the organization that, if awarded, will receive grant funds.** 

Note: If the Sponsoring Institution is a college or university, include the appropriate School, Department or Unit.

Sponsoring Institution*	
School/Department	
Address*	
Address (line 2)	
City*	
Country	

State / Territory *	
Zip+4 / Postal Code *	
Phone Number*	Ext.
Fax Number	
Website	
	Rossin State of the State of th

### Required Essays \*

\* Indicates required

All documents must be converted to PDF format prior to uploading, in order to preserve your original document formatting. For additional information regarding converting your document to PDF, refer to the Applicant Guide (see link on the left), "Upload a Document" section.

To prepare, upload and submit the required essays:

- · Review each description below before writing your essays.
- Prepare response to each essay in a separate document using 12 point arial, single spacing, and one inch margins all around. Include your name (last name, first name) in the header.
- · Convert each document to a PDF.
- Upload each PDF per instructions in the Applicant Guide, Uploading a Document section (link on left navigation bar).

When you have completed this page, select the "Save, section finished" button at the bottom of the page. Once all sections of your application are complete, you may "Submit" from the Home Page. All uploaded documents may be updated and replaced until you submit your application.

escription		Templates	<b>Uploaded Documents</b>
ssay A *	•		
including	ne reasons you want to be an RWJF Health Policy Fellow, a discussion of your major strengths and qualifications for the (Please limit to a maximum of 300 words or one page.)		
ssay B *	(7 <sub>1</sub>		
-	one of the two options listed below. (250-500 words maximum)		
O	ption 1: You are in an elevator with the Secretary of Health		
	nd Human Services and have an opportunity to share a health		
	lated priority with her in one minute. What would you say?		
	ption 2: You are working in a senator's office and asked to		
	rite a one-page memo. Choose a topic from the following list		
ar	nd take any viewpoint.		
1.	Implementing health insurance exchanges: What's		
	right, what's wrong, how would you change them?		
2.	Reforming the SGR: How should Medicare pay for		
	physician services, and why?		
3.	The cost of prescription drugs under Medicare: What		
	policies would you adopt to lower their cost, and what		
	impact would that have on patients?		
4.	Meaningful use criteria: How can we make the criteria		
	more meaningful, and what would make adoption of HIT effective?		
5.	Comparative effectiveness research: How would you		
J.	overcome the barriers to changing the culture and		
	practice of medicine that limit its efficiency and		
	effectiveness?		

### **Supporting Documents\***

\* Indicates required

All documents must be converted to PDF format prior to uploading, in order to preserve your original document formatting. For additional information regarding converting your document to PDF, refer to the Applicant Guide (see link on the left), "Upload a Document" section.

The following supporting documents are required:

- An up-to-date curriculum vitae (maximum of 5 pages).
- A one-page biographical sketch.

To prepare upload and submit the required documents:

- Include your name (last name, first name) in the header.
- · Convert each document to a PDF.
- Upload each PDF per instructions in the Applicant Guide (link on left navigation bar).

When you have completed this page, select the "Save, section finished" button at the bottom of the page. Once all sections of your application are complete, you may "Submit" from the Home Page. All uploaded documents may be updated and replaced until you submit your application.

Description	Templates	<b>Uploaded Documents</b>
Curriculum Vitae *		
Prepare your curriculum vitae and upload in PDF format (maximum of 5 pages).		
Biographical Sketch *		
Prepare a one-page biographical sketch and upload in PDF format.		